# Detroit Integrated Transportation Campus Shane Goodman - Construction Management



AE Senior Thesis 2009

# <u>OUTLINE</u>

DITC Overview

Prefab with Precast Brick Panels

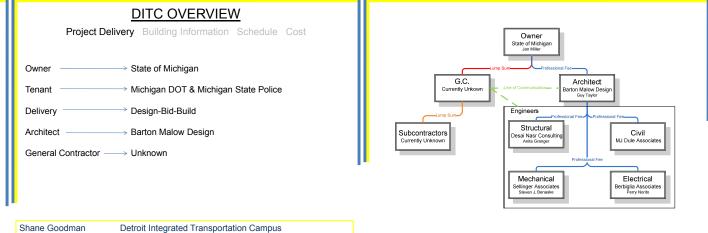
Modularization of Interior Walls

Designing the Design Model

Acknowledgments

Questions





# DITC OVERVIEW

Project Delivery Building Information Schedule Cost

Office and 24-hour Operations Center for MDOT and Michigan State Police

2-Story, 45,000 square feet

Metal Panel and Brick with Curtain Wall Windows

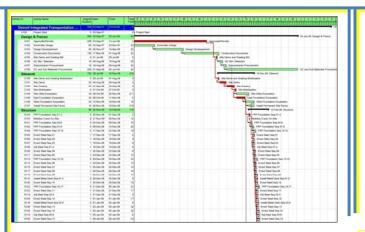
Structural Steel: W-Shape and K-Series Roof Joists



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First Floor

Second FI



# DITC OVERVIEW

Project Delivery Building Information Schedule Cost

100% Construction Documents completed - June, 2008

Construction originally supposed to start – October, 2008

One Year Construction Time Period

	Start	Finish
Design and Preconstruction	9/3/2007	6/5/2009
Site Work	7/28/2008	12/16/2008
Structure	11/25/2008	2/10/2009
Building Enclosure	1/13/2009	3/30/2009
Site Paving and Landscaping	3/30/2009	6/12/2009
Interiors	1/22/2009	8/21/2009
Completion and Closeout	7/14/2009	10/14/2009

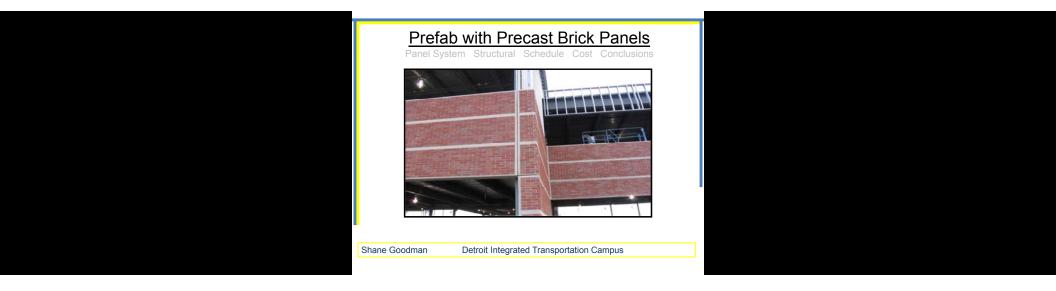
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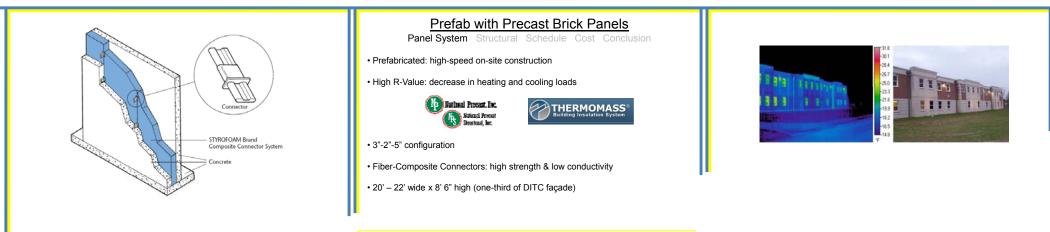
Critical Path – Steel, Exterior Framing, Masonry, Drywall, Interior Finishes

# DITC OVERVIEW

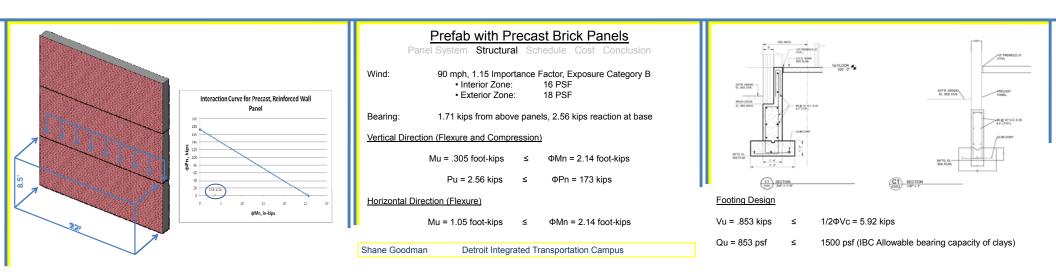
Project Delivery Building Information Schedule Cost

Project Cost		
Total:	\$	12,000,000.00
Per Square Foot:	\$	264.44
Construction Cost		
Total:	\$	9,480,000.00
Per Square Foot:	\$	208.90
Mechanical Systems Cost		
Total:	\$	1,811,700.00
Per Square Foot:	\$	39.92
Electrical Systems Cost		
Total:	\$	1,376,000.00
Per Square Foot:	\$	30.32
Structural Systems Cost		
Total:	\$	2,969,500.00
Per Square Foot:	Ś	60.44





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	F104	Install Metal Panels Seg 01-3	10 22-3	an-09	04.Feb-09	1	+ Install Metal Panels Seg 01-3
	F102	Roof Insulation & Membrane Seg 01-3	8 22-3	an-09	02-Feb-09	142	Roof Insulation & Membrane Seg 01-3
	F103	Exterior Stud Framing Seq 07-9	5,29-3	an-08	04-Feb-09	0	Exterior Stud Framing Seq 07-9
	F105	Roof Insulation & Membrane Seg 04-6	8 03-F	+0-09	12-Feb-09	142	Roof Insulation & Membrane Seq 04-6
	F105	Exterior Stud Framing Seg 10-12	\$ 05-F	eb-09	11-Feb-09	0	Exterior Stud Framing Seg 10-12
	F108	Install Metal Panels Seg 04-8	8 05-F	eb-09	16-Feb-09	1	install Metal Panels Seg 04-6
	F107	Exterior Stud Framing Seg 13-15	5 12-F	40-08	18-Feb-09	14	Exterior Stud Framing Seg 13-15
	F109	Brick Masonry Seg 10-12	4 12-F	+0-09	17.Feb-09	0	Brick Masonry Seg 10-12
	F117	Aluminum Windows & Ext. Doors Seg 1-3	6 12-F	eb-09	19-Feb-09	11	Aluminum Windows & Ext. Doors Seg 1-3
	F110	Roof Insulation & Membrane Seq 07-9	8 13-F	eb-09	24-Feb-09	142	Roof Insulation & Membrane Seq 07-9
	F113	Install Metal Panels Seg 07-9	8 17-F	eb-09	26-Feb-09	1	Install Metal Panels Seg 07-9
	F111	Brick Masonry Seg 13-15	10 18-F	eb-09	03-Mar-09	0	Brick Masonry Seg 13-15
	F112	Exterior Stud Framing Seq 16-17	6 19-F	eb-09	26-Feb-09	14	Exterior Stud Framing Seg 16-17
	F119	Aluminum Windows Seg 4-6	4 20-F	eb-09	25-Feb-09	11	Auminum Windows Seg 4-6

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ē	M101	Underground Utilities West	10 10-Dec-08	23-Dec-08	207	Underground Utilites West
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àĭ	F103	Exterior Stud Framing Seg 07-9	5 29-Jan-09	04-Feb-09		Exterior Stud Framing Seq 07-9
	F105	Roof Insulation & Membrane Seg 04-6	8 03-Feb-09	12-Feb-09	138	Roof Insulation & Membrane Seq 04-6
s	F106	Exterior Stud Framing Seg 10-12	4.05-Feb-09	10-Feb-09	12	Exterior Stud Framing Seq 10-12
g	F108	Install Metal Panels Seg 04-6	8 05-Feb-09	16-Feb-09	0	install Metal Panels Seg 04-6
ĕ	F107	Exterior Stud Framing Seg 13-15	3 11-Feb-09	13-Feb-09	17	Exterior Stud Framing Seq 13-15
<u> </u>	F129	Precast Brick Panels Seg 12-17	5 11-Feb-09	17-Feb-09	7	Precast Brick Panels Seg 12-17
<u> </u>	F117	Aluminum Windows & Ext. Doors Seg 0	6 12-Feb-09	19-Feb-09	10	Aluminum Windows & Ext. Doors Seg 01-3

# Prefab with Precast Brick Panels Panel System Structural Schedule Cost Conclusion

Drafting and Engineering: Fabrication: Erection: Clean-up and Detailing:

eeks eeks	Activity	Duration (days)	Duration Decrease (days)	New Duration (days
eek	Exterior Framing, Seq 10-12	5	1	4
еек	Exterior Framing, Seq 13-15	5	2	3
ek	Exterior Framing, Seq 16-17	6	3	3
CK	Brick Masonry, Seq 10-12	4	4	0
	Brick Masonry, Seq 13-15	10	10	0
	Brick Masonry, Seq 16-17	16	16	0
	Total:	46	36	10



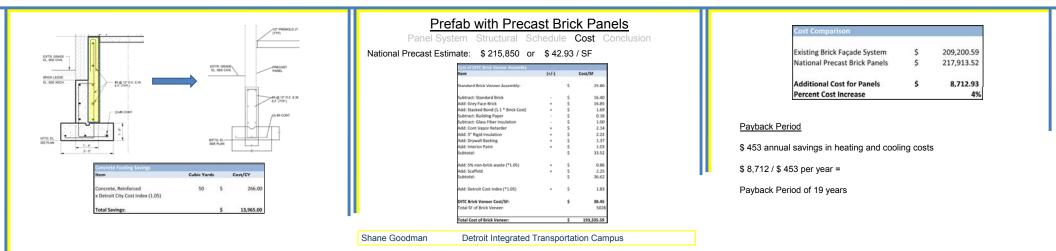
Double construction speed of Metal Panels:

Construction Schedule can decrease by 22 days

### • 31 days of duration saved

Precast was added, Brick was taken off, Exterior Framing durations changed

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#### Lesson Learned

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Consider activities other than critical path activities when looking to accelerate

Hypothetically test acceleration scenarios on CPM schedule to evaluate

# Prefab with Precast Brick Panels

Panel System Structural Schedule Cost Conclusion

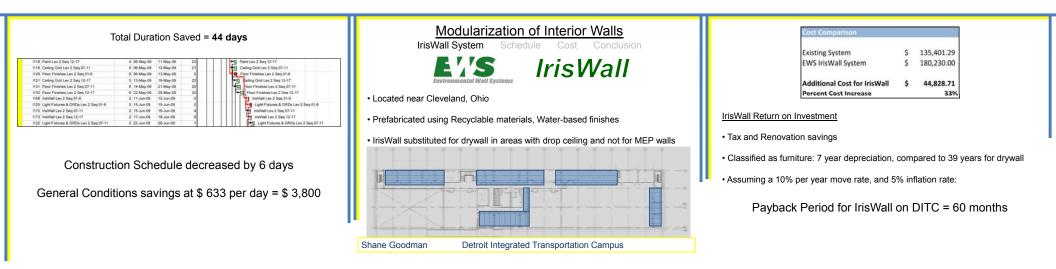
• 31 days of duration saved with 3 days of Construction Schedule saved

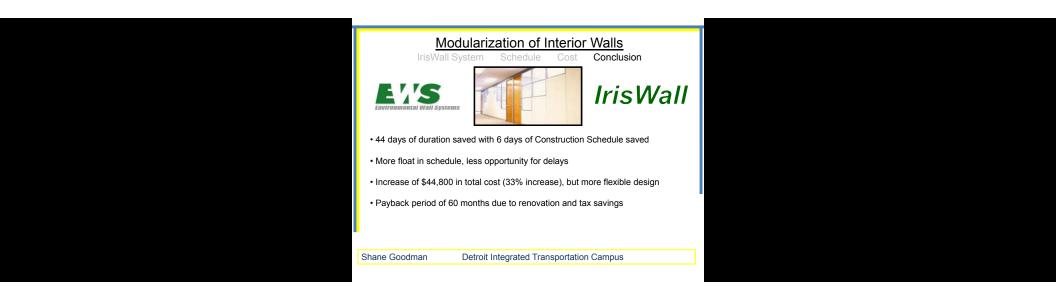
• More reliance in schedule, with opportunity to accelerate metal panels

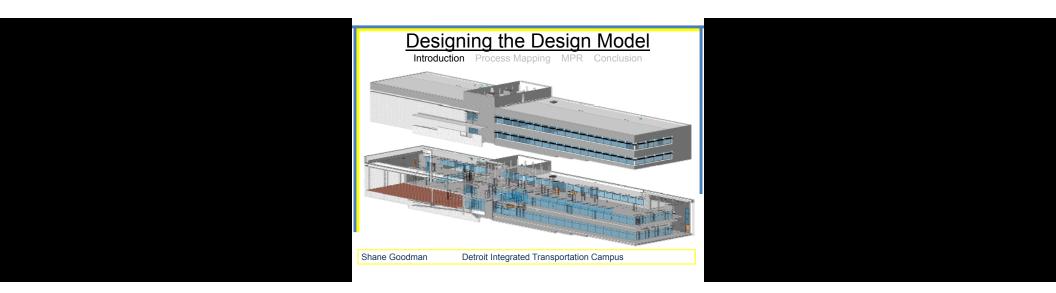
Increase of \$8,712 in total cost (4% increase)

Payback period of 19 years with heating and cooling load savings







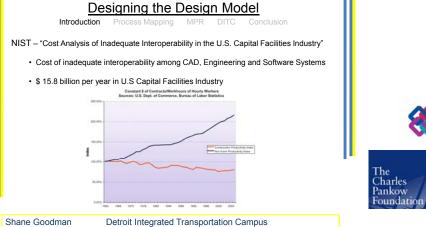


#### BIM Execution Planning Guide

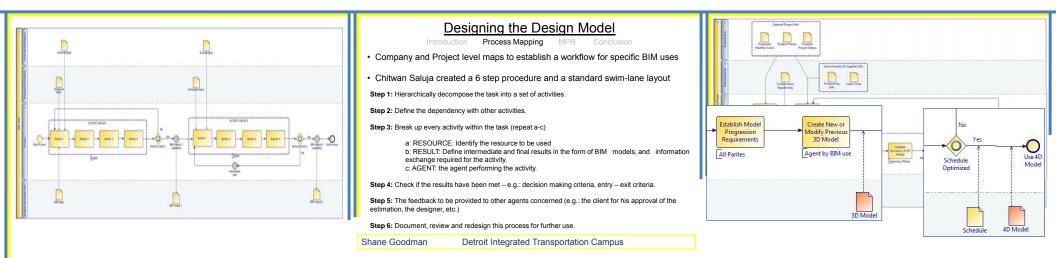
- · Help early project participants reach decisions on and plan for BIM Implementation
- · Process Mapping to establish a workflow for specific BIM uses

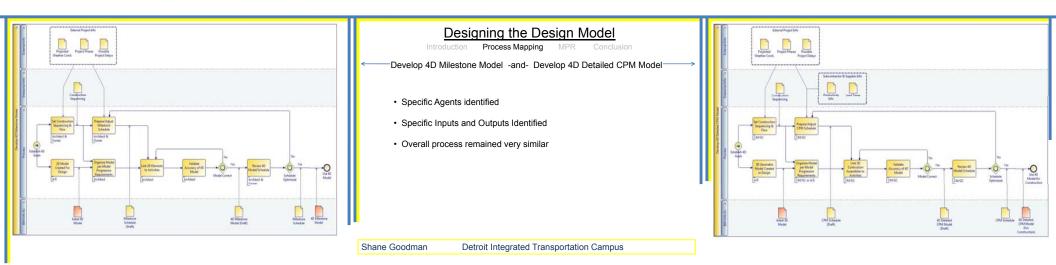
#### Research Goals

- · Create process maps for developing a 4D model
- · Develop a tool for defining the progression of a model throughout a project lifecycle
- · Apply process mapping and model progression tool to the DITC

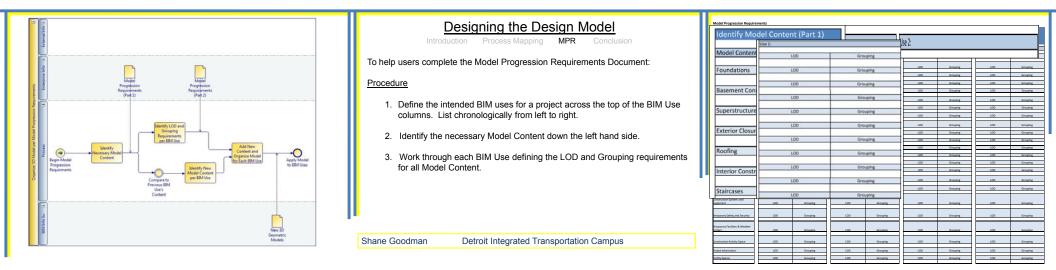








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content to align with the partic	own for example only - it is expected that each project team will validate and adjust the ticular needs of the project and capabilities of the team members. The Level of Detail by	DC Design Consultants	Designing the Design Model	Identify Model Content (Part 1)				Identify Model Cont
	re the minimum that would satisfy the phase descriptions in the AIA/AIACC IPD Guide*.	TC Trade Contractors	Introduction Process Mapping MPR Conclusion	Model Content	Use 1:		Use 2:	
	riptions" tab for descriptions of LOD 100 - 500.	S Suppliers	introduction Process mapping with Conclusion					
grated Project Delivery	A Guide	Level of Detail and Model Component Author		Foundations	100	Grouping	100	Grouping
Mo	del Component (ASTM Uniformat II Classification)	Level of Detail and Model Component Author by Phase	AIA Document E202-2008: BIM Protocol Exhibit		()			(
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		ization Design Design tation Docs LOD MCA LOD MCA LOD MCA LOD MCA	Level of Detail (LOD) and Medal Element Author (MEA)	Superstructure	LOD	Grouping	100	Grouping
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ц	A2020 Basement Walls B10 Superstructure B1010 Floor Construction	100 PD 200 DC 300 TC 400 TC 100 PD 200 PD 300 PD 300 PC	<ul> <li>Problems with AIA Document E202-2008</li> </ul>	Roofing	100	Grouping	LOD	Grouping
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RORS	B3020 Roof Openings C10 Interior Construction C1010 Partitions	100 PO 200 PO 300 TC 300 TC 100 PO 200 PO 300 PO 400 TC		two Loo	Grouping LOD	Grouping	LOD Grouping	100
	C1020 Interior Doors	100 PO 200 PO 300 PO 400 TC 100 PO 100 PO 300 PO 400 TC	<ol><li>Generic LOD (100-500) can not entirely define the detail requirements of model elements</li></ol>	Construction Systems and Equipment	100	Grouping	100	Grouping
	C1030 Fittings C20 Stairs C2010 Stair Construction	100 PD 200 PD 300 TC 400 TC	<ol><li>There is no space for the grouping requirements of model elements</li></ol>		1	All Dependent	A Loro	
	C2020 Stair Finishes C30 Interior Finishes C3010 Wall Finishes	100 PD 100 PD 100 TC 100 TC 100 PD 100 PD 100 PD 100 TC	5 Model Element Author can be defined by work postore	Temporary Safety and Security	100	Grouping	100	Grouping
	C30 Interior Prinshes C3010 Wall Prinshes C3020 Floor Finishes	100 PD 100 PD 100 PD 100 TC	<ol><li>Model Element Author can be defined by work package</li></ol>	I remporary safety and security	100	Grouping		orcoping
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	Model Content						-	
		Shop drawing/ As-built fabrication	1 <b>-</b>	Project Information	LOD	Grouping	LOD	Grouping
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	etc maximum size - dimensions	- purshase - actual - manufacture		Facility Spaces	100	Grouping	100	Grouping
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				acility Spaces LOD	Grouping LOD	Grouping	LOD Grouping	100 /



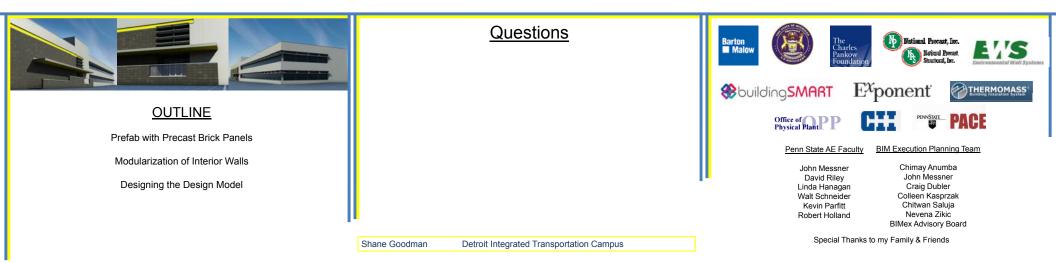
Model Progression Requirement	nts - Detroit Integrated Transportation Campus				Model Progression Requireme		Proces	the Des		<u>del</u> onclusion		Model Progression Requirem	ents - Derivoit Integrated Transportation Ca	mpus		
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	Structural Steel - Size and Length No	Slabs Divided By Type	Beams & Columns - Size and Length	Group with Slab on Grade; Structural Steel - Group with All Structural Steel	Structural Steel - Size and Length No	Structural Steel - Group with Roof Steel		Bull .	Underground Ut	ities	N/A	N/A	A/A	Group with Interior Work Divided by	Rectangular Masses	Divide by Sequence on
Floor Construction	Connections Slab Assembly - One Element	Structural Steel Divided by piece	No Connections ISlab Assembly - One Element	Steel - Group with All Structural Steel	Connections Slab Assembly - One Element	Ity Sequence ISlabs - Divide by Pour:	-	Maint in Articly land . Person Mark	Ductwork Mains	6	su/A	NIA	Rectangular Masses	Floor	Rectangular Masses	Divide by Sequence
	Structural Steel - Size and Length No	Slabs Divided By Type	Beams & Columns - Size and Length	Whole Roof - Group Together; Structural		Structural Steel - Group with Floor Steel		Mariel at Articly Space Courty Store	MEP Testing & B	lancing	N/A	AL/A	Rectangular Masies	Whole Building	Rectangular Masses	Divide by Sequence
Roof Construction	Connections	Structural Steel Divided by piece	No Connections	Steel - Group with All Structural Steel	Connections	by Sequence			Story and					Group with Interior Work Divided by		_
Exterior Closure	LOD	Grouping	LOD	Grouping	100	Grouping	1	Madel at Arbeity Spann. Warner West Madel on Arbeity Spann. MET Tentry	MEP Rough in		N/A	N/A	Rectangular Masses	Floor Group with Interior Work Divided by	Rectangular Masses	Divide by Sequence
Exterior Walls	Wall Assembly - One Element	Divided by Type and Span	Wall Assembly - One Dement	Whole Exterior Facade - Group Together	Wall Assembly - Dne Element	Divide by Sequence	index.		Light Fixtures and	(GRD)	si/A	N/A	Rectangular Masses	Floor Group with Interior Work Divided by	Rectangular Masses	Civide by Sequence
						Group with Boors ; Group Unitary	and a lot	Mahi a Attuty Space - Honor Bod	Milwork		N/A	N/A	Rectangular Masses	Group with Interior Work Divided by	Rectangular Masses	Divide by Sequence
Construction of the second	Unitary Window - One Element Curtain Wall Window - One Element	Unitary Windows Individually Curtian Wall Windows Divided by Sean	Unitary Window - One Dement Curtain Wall Window - One Element	Group with Exterior Facade	Unitary Window - One Dement	Windows by Sequence and Divide Curtain Wall Windows by Sequence	1	Markel as Activity Sparse . Internet Work	Foundation Data	ution .	8/A	N/A	N/A	N/A	Rectangular Masses	Ovide by Sequence
Exterior Windows	Curtain Wall Window / One Element	Earthan Wall Windows Divided by Span Each Door Assembly Grouped as One	Curtan Wat Window - One Element	Group with Exterior Façade	Curtain Wat Window - One Element	Group with Windows, Group by	-	Maini a Article Spins . Maria Mari	Interior Work		51/6	N/A	Rectangular Masses	Divided by Floor	N/A	N/A
Exteriror Doors	Door Assembly	Doors Diveded individually	Door Assembly	Group with Exterior Facade	Door Assembly	Sequence	and a state of the	1.30	Project informati	00	100	Grouping	100	Grouping	100	Grouping
Roofing	LOD	Grouping	100	Grouping	LOD	Grouping	mang	100	and a second sec	0			Executive level Master Summary Contr	ell		
		1.0000	1000 million and 10000 million and 1000 million and 10000	0 No. 1	Included in Roof Slab Assembly;			Market al. Articity Space - Marrier Marrie	Schedule		N/A	N/A	Schedule	Diveded by Activity	Detailed integrated Schedule	Divide by Activity
Roof Coverings	N/A	N/A	N/A	N/A	Represent Activity by Color in 40	Divide by Sequence	mang	500	Facility Room De	signations	Room Name, Number, and SF	By Space Type	N/A	N/A	N/A	N/A
Roof Openings	Opening In Slab	Individually	NI/A	N/A	Included in Slab Assemblies	See Slah Grouping	there are a second	120	Facilty Spaces		100	Grouping	LOD	Grouping	LOO	Grouping
Interior Construction	LOD	Grouping	100	Grouping	LOD	Grouping		Building Star Day Storage	Rooms & Coorida	Building Sto-One Elument, Reprinted	Designation and Boundaries	By Space Type	N/A	N/A	A/A	N/A
Partitions	Wall Assembly - One Element	Divided by Type and Span Each Door Assembly Grouped as One Doors Divedent Individually	Wall Assembly - One Element	Group with Interior Work Divided by Floor Group with Interior Work Divided by Floor	Wall Assembly - One Element; Represent Different Wall Activities by Color in 4D Door Assembly	Group and Divide by Sequence	11014	Rubby Mr. On Down	No. 1994	Advets to Care et al. Miller a Advets gave - Unkeynood Advets - Sha Tengol, Nacrosof Advets to Care - 40 1020	ar Die Larbauet Die Antoley land in del gesond alleren del pie Landersamg Die Lander and aller auch					
Senting Union Senting Participations Manipations Manipations Manipations	Providence of the second secon	1000 Density Duff, Drig USE Density Duff, Drig Drigs of Drig Density Specify Specify Drive	Annual III subject Dark Description The State Dark Dark Description D	Control     Contro     Control     Control     Control     Control     Control     Co	Shane Goodm	24 8,4 8,4 8,4 8,4 8,4 8,4 8,4 8,4 8,4 8,	Dit Inte	grated Trans	portation Ca	man and and the state	New Despation Driving with Brick Projects, Decids by Sergerises Parts Net essenties with any construction					

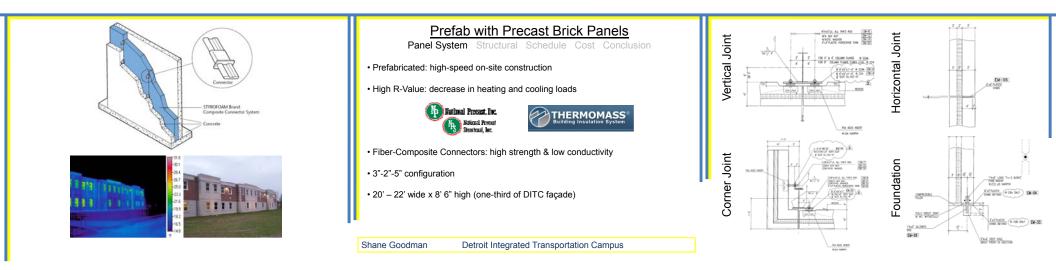
# **Designing the Design Model** Introduction Process Mapping MPR Conclusion • Editing generic process map to represent project specific processes was simple AIA Document E202 is good for defining progression, however it is missing key elements: Doesn't cover all BIM uses and doesn't properly describe LOD required • DITC falls under category of inadequate interoperability • In order to help implement the industry wide adoption of BIM, the AEC industry should utilize process mapping and model progression documents to develop BIM Execution Plans on both a company and project level. Site Demolition Ideally...

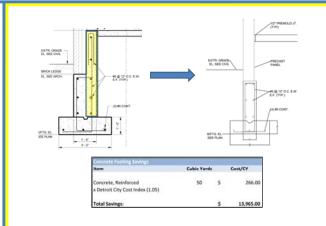
Shane Goodman



Shane Goodman Detroit Integ







		-		ast Brick Panel	-	n	
National Precast Estimation	ate:	\$2	15,850 0	or \$42.93 / SF			
Precast Brick Panel System - Cost Check System			Cost/SF	Cost of DITC Brick Venner Assembly Rom	(+/-)	_	Cost/SF
National Precast Brick Panel System Cost			\$ 43.34	Standard Brick Venner Assembly:		s	25.8
RS Means Brick Panel System Cost			\$ 29.35	Subtract: Standard Brick Add: Grey Face Brick		s	16.
Cost of Precast Brick Panel Venner			The second se	Add: Stacked Bond (1.1 * Brick Cost)		s	1.
Item	(+/-)		Cost/SF	Subtract: Building Paper Subtract: Glass Fiber insulation		s	0.
				Add: Cont Vapor Retarder		č	2.
Precast Brick Panel Venner		\$	42.93	Add: 3" Rigid Insulation		ŝ	2.3
10111111111111111111111111111111111111			1227	Add: Drywall Backing		ŝ	1.
Joint Caulking (R.S. Means 2009)		5	0.41	Add: Interior Paint	*	s	1
2 (17) (17) (17) (17) (17)				Subtotal:		s	33.
Precast Panel Cost/SF		5	43.34				
Total SF of Precast Veneer:			5028	Add: 5% non-brick waste (*1.05)	•	5	0.1
Total Cost of Precast Veneer:		5	217,913.52	Add: Scaffold Subtotal:	•	5	2.36.0
Total cost of Precast Veneer:		\$	217,913.52	Suproten.			307
				Add: Detroit Cost Index (*1.05)	*	\$	1.
				DITC Brick Veneer Cost/SF:		\$	38.4
				Total SF of Brick Veneer:			50
				Total Cost of Brick Veneer:		\$	193,335.
Shane Goodman	Det	roit I	ntegrated	Transportation Campus	3		

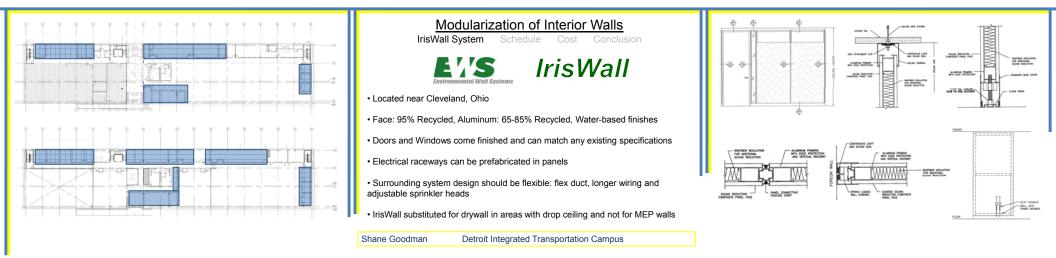
Cost Comparison	
Existing Brick Façade System	\$ 209,200.59
National Precast Brick Panels	\$ 217,913.52
Additional Cost for Panels	\$ 8,712.93
Percent Cost Increase	49

## Payback Period

\$ 453 annual savings in heating and cooling costs

\$ 8,712 / \$ 453 per year =

Payback Period of 19 years



Activity	Duration (days) Duration Decre	rease (33%) New Duration (days)		of Interior Walls	1118 Paint Lev 2 Seg 12-17 4 06-May-09 11-May-09 23 9 Paint Lev 2 Seg 12-17
interior Metal Studs, Lev 2, Seg 1-6	6	2 4	IrisWall System Scheo	dule Cost Conclusion	1119 Ceiling Grid Lev 2 Seq 07-11 5 06-May-09 12-May-09 21 Ceiling Grid Lev 2 Seq 07-11
Interior Metal Studs, Lev 2, Seq 7-11	9	3 6			1129 Floor Finishes Lev 2 Seg 01-6 6 06-May-09 13-May-09 0 Floor Finishes Lev 2 Seg 01-6 1121 Ceiling Grid Lev 2 Seg 12-17 5 13-May-09 19-May-09 22 Geling Grid Lev 2 Seg 12-17
Interior Metal Studs, Lev 2, Seg 12-17	6	2 4		IrisWall Schedule Duration	1121 Ceiling Grid Lev 2 Seg 12-17 5 13 May-09 19 May-09 22 Ceiling Grid Lev 2 Seg 12-17 1131 Floor Finishes Lev 2 Seg 07-11 6 14 May-09 21 May-09 20 Ceiling Grid Lev 2 Seg 12-17
Drywall, Lev 2, Seg 1-6	9	3 6	Durations for IrisWall received from	Piswall Schedule Duration	1131 Floor Finishes Lev 2 Seg 17-11 6 14-May 09 20 Toor Finishes Lev 2 Seg 17-11 1132 Floor Finishes Lev 2 Seg 12-17 6 22-May 09 20 Toor Finishes Lev 2 Seg 12-17
Drywall, Lev 2, Seg 7-11	12	4 8	EW/S and applied to the DITC	Wall Panel Installation (UF/day) - 4 Installers 100	132 Poor Historia Lev 2 and 12-17 0 22-Mary-09 20 10 10 10 10 10 10 10 10 10 10 10 10 10
Drywall, Lev 2, Seg 12-17	9	3 6	EWS and applied to the DITC	Total IrisWalls (LF) 786	100 tarries Cer 2 and 010 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
Paint, Lev 2, Seg 1-6	6	2 4		Wall Panel Duration (days) 8	1172 traWall Lev 2 Seg 07-11 2 15-Jun-09 16-Jun-09 4 framWall Lev 2 Seg 07-11
Paint, Lev 2, Seq 7-11	9	3 6			1173 InsWall Lev 2 Seg 12-17 2 17-Jun 09 18-Jun 09 8
Paint, Lev 2, Seq 12-17	6	2 4		Doors (door/day) 10	1122 Light Fintures & GRDs Lev 2 Seq 07-11 5 22-Jun 09 26-Jun 09 1
Hang Doors, Lev 2, Seq 1-6	3	1 2		Total IrisWall Doors 39	
Hang Doors, Lev 2, Seq 7-11	6	2 4		Door Installation (days) 4	IrisWall added after Floor Finishes and before Light Fixture Installation
Hang Doors, Lev 2, Seq 12-17	3	1 2			Inswall added after Floor Finishes and before Light Fixture instantion
Interior Metal Studs, Lev 1, Seq 1-6	6	2 4		Total IrisWall Duration (days) 12	
Interior Metal Studs, Lev 1, Seq 7-11	9	3 6			
Interior Metal Studs, Lev 1, Seq 12-17	6	2 4	Schedule Decreases were found by	Percent Schedule Decrease for Wall and Door Activities	Construction Schedule decreased by 6 days
Drywall, Lev 1, Seg 1-6	9	3 6		Total Walls (LF) 2336	• · · · · · · · · · · · · · · · · · · ·
Drywall, Lev 1, Seg 7-11	12	4 8	percent of original wall activities	Total Walls (LF) 2336 Total Non-IrisWall (LF) 1550	
Drywall, Lev 1, Seg 12-17	9	3 6	replaced by IrisWall	Total Non-Inswall (LF) 1550 Total IrisWall (LF) 786	
Paint, Lev 1, Seg 1-6	6	2 4		Schedule Decrease for Wall Activity (%) 34%	General Conditions savings at \$ 633 per day = \$ 3,800
Paint, Lev 1, Seq 7-11	9	3 6		Schedule Declarate on the restrict City	
Paint, Lev 1, Seg 12-17	6	2 4		Total Doors 89	
Hang Doors, Lev 1, Seg 1-6	3	1 2		Iris Wall Doors 39	
Hang Doors, Lev 1, Seq 7-11	6	2 4		Total Non-IrisWall Doors 50	
Hang Doors, Lev 1, Seq 12-17	3	1 2		Schedule Decrease for Doors (%) 44%	
Total:	168	56 112	l III	Decrease Applied to Wall and Door Activities 33%	

